

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT  
PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**Date of Report (Date of earliest event reported): March 25, 2022**

**Zanite Acquisition Corp.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation)

**001-39704**  
(Commission  
File Number)

**85-2549808**  
(IRS Employer  
Identification No.)

**25101 Chagrin Boulevard, Suite 350**  
**Cleveland, Ohio 44122**  
(Address of principal executive offices, including zip code)

**Registrant's telephone number, including area code: (216) 292-0200**

**N/A**  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
<b>Units, each consisting of one share of Class A common stock and one-half of one redeemable warrant</b>	<b>ZNTEU</b>	<b>The Nasdaq Stock Market LLC</b>
<b>Class A common stock, par value \$0.0001 per share</b>	<b>ZNTE</b>	<b>The Nasdaq Stock Market LLC</b>
<b>Warrants, each whole warrant exercisable for one share of Class A common stock, each at an exercise price of \$11.50 per share</b>	<b>ZNTEW</b>	<b>The Nasdaq Stock Market LLC</b>

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 7.01 Regulation FD Disclosure.**

As previously announced, Zanite Acquisition Corp., a Delaware corporation (“Zanite” or the “Company”), entered into a Business Combination Agreement (the “Business Combination Agreement”) with Embraer S.A., a Brazilian corporation (*sociedade anônima*) (“Embraer”), Embraer Aircraft Holding Inc., a Delaware corporation and a direct wholly-owned subsidiary of Embraer (“EAH”), and EVE UAM, LLC, a Delaware limited liability company and a wholly-owned subsidiary of EAH (“Eve”).

On March 25, 2022, Eve hosted an investor day at which Eve’s, Embraer’s and Zanite’s management presented an investor presentation relating to the proposed transactions contemplated by the Business Combination Agreement (the “business combination”). Furnished as Exhibit 99.1 and incorporated herein by reference is such presentation.

The information in this Item 7.01, including Exhibit 99.1, is furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to liabilities under that section, and shall not be deemed to be incorporated by reference into the filings of Zanite under the Securities Act or the Exchange Act, regardless of any general incorporation language in such filings.

This Current Report on Form 8-K will not be deemed an admission as to the materiality of any information in this Item 7.01, including Exhibit 99.1.

**Important Information about the Business Combination and Where to Find It**

In connection with the business combination, on December 30, 2021, Zanite has filed with the Securities and Exchange Commission (“SEC”) a preliminary proxy statement (as amended by Amendment No. 1 to the preliminary proxy statement, filed on February 9, 2022 and as further amended by Amendment No. 2 to the preliminary proxy statement, filed on March 18, 2022) relating to the business combination. When available, Zanite will mail a definitive proxy statement and other relevant documents to its stockholders. This Current Report on Form 8-K does not contain all the information that should be considered concerning the proposed business combination and is not intended to form the basis of any investment decision or any other decision in respect of the business combination. Zanite’s stockholders and other interested persons are advised to read the preliminary proxy statement and the amendments thereto and the definitive proxy statement, when available, and documents incorporated by reference therein filed in connection with Zanite’s solicitation of proxies for its special meeting of stockholders to be held to approve the business combination and other matters, as these materials contain or will contain important information about Zanite, Eve and the business combination. When available, the definitive proxy statement and other relevant materials for the business combination will be mailed to stockholders of Zanite as of a record date to be established for voting on the business combination. Stockholders of Zanite may obtain copies of the preliminary proxy statement, the definitive proxy statement (when available) and other documents that are filed or will be filed with the SEC or that are incorporated by reference therein, without charge, once available, at the SEC’s website at [www.sec.gov](http://www.sec.gov), or by directing a request to Zanite Acquisition Corp. at 25101 Chagrin Boulevard Suite 350, Cleveland, Ohio 44122, Attention: Steven H. Rosen, or by calling (216) 292-0200.

This Current Report on Form 8-K is for informational purposes only and does not constitute an offer to sell or the solicitation of an offer to buy any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offering of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act, or an applicable exemption from the registration requirements thereof.

## Participants in the Solicitation

Zanite and its directors and executive officers may be deemed participants in the solicitation of proxies from Zanite's stockholders with respect to the proposed business combination. A list of the names of those directors and executive officers and a description of their interests in Zanite is contained in Zanite's Amendment No. 2 to the preliminary proxy statement filed with the SEC on March 18, 2022, and is available free of charge at the SEC's web site at [www.sec.gov](http://www.sec.gov), or by directing a request to Zanite Acquisition Corp. at 25101 Chagrin Boulevard Suite 350, Cleveland, Ohio 44122, Attention: Steven H. Rosen, or by calling (216) 292-0200.

Eve, Embraer, EAH and their respective directors and executive officers may also be deemed to be participants in the solicitation of proxies from the stockholders of Zanite in connection with the proposed business combination.

Additional information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of Zanite's stockholders in connection with the proposed business combination, including a description of their direct and indirect interests, by security holdings or otherwise, which may be different than those of Zanite stockholders generally, may be obtained by reading Zanite's preliminary proxy statement for the proposed business combination and, when it is filed with the SEC, the definitive proxy statement and any other relevant documents that are filed or will be filed with the SEC relating to the proposed business combination. Stockholders, potential investors and other interested persons should read the preliminary proxy statement carefully and, when it becomes available, the definitive proxy statement and any other relevant documents that are filed or will be filed with the SEC relating to the proposed business combination before making any voting or investment decisions. These documents can be obtained free of charge from the sources indicated above.

## Forward-Looking Statements

This Form 8-K includes "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "estimate," "plan," "project," "forecast," "intend," "will," "expect," "anticipate," "believe," "seek," "target," "may," "intend," "predict," "should," "would," "predict," "potential," "seem," "future," "outlook" or other similar expressions (or negative versions of such words or expressions) that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include, but are not limited to, statements regarding Zanite's, Eve's, Embraer's and EAH's expectations with respect to future performance and anticipated financial impacts of the business combination, the satisfaction of the closing conditions to the business combination and the PIPE Investment, the level of redemptions by Zanite's public stockholders, the timing of the completion of the business combination and the use of the cash proceeds therefrom. These statements are based on various assumptions, whether or not identified herein, and on the current expectations of Zanite's, Eve's, Embraer's and EAH's management and are not predictions of actual performance. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied on by any investor as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and may differ from assumptions, and such differences may be material. Many actual events and circumstances are beyond the control of Zanite, Eve, Embraer and EAH.

These forward-looking statements are subject to a number of risks and uncertainties, including: (i) changes in domestic and foreign business, market, financial, political and legal conditions; (ii) the inability of the parties to successfully or timely consummate the proposed business combination, including the risk that any required regulatory approvals are not obtained, are delayed or are subject to unanticipated conditions that could adversely affect the combined company or the expected benefits of the proposed business combination or that the approval of the stockholders of Zanite or Eve is not obtained and or that the proposed business combination and the private placement of common stock are not able to concurrently close; (iii) failure to realize the anticipated benefits of the proposed business combination; (iv) risks relating to the uncertainty of the projected financial information with respect to Eve; (v) the outcome of any legal proceedings that may be instituted against Zanite, Embraer, EAH and/or Eve following the announcement of the business combination agreement and the transactions contemplated therein; (vi) future global, regional or local economic and market conditions; (vii) the development, effects and enforcement of laws and regulations; (viii) Eve's ability to grow and manage future growth, maintain relationships with customers and suppliers and retain its key employees; (ix) Eve's ability to develop new products and solutions, bring them to market in a timely manner, and make enhancements to its platform; (x) the effects of competition on Eve's future business; (xi) the amount of redemption requests made by Zanite's public stockholders; (xii) the ability of Zanite or the combined company to issue equity or equity-linked securities in connection with the proposed business combination or in the future; (xiii) the outcome of any potential litigation, government and regulatory proceedings, investigations and inquiries; (xiv) the risk that the proposed business combination disrupts current plans and operations as a result of the announcement and consummation, (xv) costs related to the business combination, (xvi) the impact of the global COVID-19 pandemic and (xvii) those factors discussed in Zanite's Amendment No. 2 to the preliminary proxy statement filed with the SEC on March 18, 2022 under the heading "Risk Factors," and other documents of Zanite filed, or to be filed, with the SEC. If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks that neither Eve nor Zanite presently know or that Eve and Zanite currently believe are immaterial that could also cause actual results to differ from those contained in the forward-looking statements. In addition, forward-looking statements reflect Eve's and Zanite's expectations, plans or forecasts of future events and views as of the date of this Form 8-K. Eve and Zanite anticipate that subsequent events and developments will cause Eve's and Zanite's assessments to change. However, while Eve and Zanite may elect to update these forward-looking statements at some point in the future, Eve and Zanite specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing Eve's and Zanite's assessments as of any date subsequent to the date of this Current Report on Form 8-K. Accordingly, undue reliance should not be placed upon the forward-looking statements.

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**Item 9.01 Financial Statements and Exhibits.**

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
99.1	<a href="#"><u>Investor Day Presentation, dated as of March 25, 2022.</u></a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**ZANITE ACQUISITION CORP.**

Dated: March 28, 2022

By: /s/ Steven H. Rosen  
Name: Steven H. Rosen  
Title: Co-Chief Executive Officer



# DISCLAIMER

## Projections

This Presentation contains financial forecasts for the Company with respect to certain financial results for the Company's fiscal years 2020 through 2030. All projections, estimates, goals, targets, plans, trends or other statements with respect to future results or future events in this presentation, including projected revenue, are forward-looking statements that (i) reflect various estimates and assumptions concerning future industry performance, general business, economic and regulatory conditions, market conditions for the Company's products and other matters, which assumptions may or may not prove to be correct; (ii) are inherently subject to significant contingencies and uncertainties, many of which are outside the control of Ene and Zentis and (iii) should not be regarded as a representation by Ene, Zentis or any other person that such estimates, forecasts or projections will be achieved, neither Zentis nor Ene's independent auditors have studied, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation and accordingly, neither of them expressed an opinion or provided any other form of assurance with respect thereto for the purpose of this presentation. These projections are for illustrative purposes only and should not be relied upon as being necessarily indicative of future results. Actual results can be expected to vary and those variations may be material. Unanticipated events may occur that could affect the outcome of such projections, estimates, goals, targets, plans, trends and other statements. You must make your own determinations as to the reasonableness of these projections, estimates, goals, targets, plans, trends and other statements and should also note that if one or more estimates change, or one or more assumptions are not met, or one or more unexpected events occur, the performance and results set forth in such projections, estimates, goals, targets, plans, trends and other statements may not be achieved. You can give no assurance as to future operations, performance, results or assets. The inclusion of financial projections, estimates and targets in this presentation should not be regarded as an indication that Ene and Zentis, or their representatives, considered or consider the financial projections, estimates and targets to be a reliable predictor of future events.

## Use of Non-GAAP Financial Metrics

Financial measures not presented in accordance with generally accepted accounting principles in the United States ("GAAP"), including EBITDA, EBITDA margin, free cash flow, non-GAAP gross profit and non-GAAP gross margin (including on a forward-looking basis) and certain other ratios and other metrics derived therefrom. The Company defines EBITDA as net income (loss) before depreciation and amortization, income taxes, interest expense, insurance, and stock-based compensation, and EBITDA margin as EBITDA divided by revenue. The Company defines free cash flow as cash flow from operations minus capital expenditures. The Company defines non-GAAP gross profit as gross profit excluding depreciation and amortization and stock-based compensation expense included in cost of goods sold, and non-GAAP gross margin as non-GAAP gross profit divided by revenue. These financial measures are not measures of financial performance in accordance with GAAP and may include items that are significant in understanding and assessing our financial results. Therefore, these measures should not be considered in isolation or as an alternative to, or net less or other measure of, profitability, liquidity or performance under GAAP. You should be aware that our presentation of these measures may not be comparable to similarly titled measures used by other companies, which may be defined and calculated differently. Even between those that use non-GAAP measures of financial results (including on a forward-looking basis) provide useful supplemental information to investors about Ene, Ene's management uses forward-looking non-GAAP measures to evaluate Ene's proposed financials and operating performance. Other companies may calculate non-GAAP measures differently, or may use other measures to calculate their financial performance, and therefore the Company's non-GAAP measures may not be directly comparable to similarly titled measures of other companies. Management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The general limitation of these non-GAAP financial measures is that they exclude significant expenses and income that are recorded in the Company's financial statements. Given the inherent uncertainty regarding projections, projected non-GAAP measures have not been reconciled back to the nearest GAAP measure. In addition, they are subject to inherent limitations as they reflect the exercise of judgment by management about which income and expense are included or excluded in determining these non-GAAP financial measures. You should note the Company's and Zentis's audited financial statements, which will be included in the definitive proxy statement relating to the Transaction. Reconciliations of forward non-GAAP measures to the most directly comparable GAAP counterparts are included in the Appendix to this presentation. Additionally, to the extent that forward-looking non-GAAP financial measures are provided, they are presented on a non-GAAP basis without reconciliations of such forward-looking non-GAAP measures due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliations.

## Plaint Priced

The securities to which this presentation relates have not been registered under the Securities Act, or the securities laws of any other jurisdiction. This presentation relates to securities that Zentis intends to offer in reliance on exemptions from the registration requirements of the Securities Act and other applicable laws. These exemptions apply to offers and sales of securities that do not involve a public offering. The securities have not been approved or recommended by any federal, state or foreign securities authorities, nor have any of these authorities passed upon the merits of this offering or determined that this presentation is accurate or complete. Any representation to the contrary is a criminal offense.

# INVESTOR DAY

## 2020 Preliminary Financial Information

Ene's audited consolidated financial statements for the twelve months ended December 31, 2020 are not yet available. This presentation includes certain preliminary unaudited financial information for the twelve months ended December 31, 2020 that is based solely on Ene's management's estimates reflecting currently available preliminary information, and investors should not be misled by Ene's consideration of subsequent events. Ene's independent registered public accounting firm has not audited or reviewed, and does not express an opinion with respect to, this financial information. Ene's first consolidated financial results as of and for the twelve months ended December 31, 2020 may materially differ from the estimates and the results thereafter in this presentation. Such estimates constitute forward-looking statements and are subject to risks and uncertainties, including those described under "Forward-Looking Statements."

## Participation in Solicitation

Ene and Zentis and their respective directors and executive officers, under SEC rules, may be deemed to be participants in the solicitation of proxies of Zentis's shareholders in connection with the proposed Transaction. Investors and security holders may obtain more detailed information regarding the names and interests in the proposed Transaction of Zentis's directors and officers in Zentis's filings with the SEC, including Zentis's annual report on Form 10-K, which was originally filed with the SEC on June 18, 2021. To the extent that holders of Zentis's securities have chosen not to file the amounts reported in Zentis's registration statement on Form S-1, such changes have been or will be reflected on Statements of Change in Ownership on Form 4 filed with the SEC. Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies is Zentis's own records in connection with the proposed Transaction to set forth in the proxy statement for the proposed Transaction, a preliminary version of which has been filed by Zentis with the SEC.

## Trademarks

This presentation includes logos or other words or devices that may be registered trademarks of their respective owners. Solely for convenience, some of the trademarks, service marks, trade names and copyrights referred to in this presentation may be listed without the TM, SM, ® or ® symbols, but Zentis and Ene do not, to the fullest extent, intend to assert the rights of the applicable owners, if any, to these trademarks, service marks, trade names and copyrights. This presentation and its contents are not endorsed, sponsored or affiliated with any trademark owner.

## Additional Information About the Transaction and Where to Find It

Zentis intends to submit the Transaction to its security holders for their consideration. The Company has filed a preliminary proxy statement with the SEC and intends to file a proxy statement with the SEC, which will include a preliminary proxy statement and a definitive proxy statement, to be distributed to Zentis's security holders in connection with Zentis's solicitation for proxies for the vote by Zentis's shareholders in connection with the Transaction and other matters as described in the definitive proxy statement. After the definitive proxy statement and form CD/ST/TA has been filed, Zentis will mail the definitive proxy statement and other relevant documents to its security holders as of the record date established for voting on the Transaction. Investors and security holders of Zentis and Ene are urged to read the proxy statement and other relevant documents that have been or will be filed with the SEC carefully and in their entirety when they become available because they will contain important information about the proposed Transaction. Investors and security holders will be able to obtain free copies of the proxy statement and other documents containing important information about Zentis and Ene through the website maintained by the SEC at [www.sec.gov](http://www.sec.gov). Copies of the documents filed with the SEC by Zentis can be obtained free of charge by creating a written request to Zentis at 3111 Chagrin Boulevard, Suite 300, Cleveland, Ohio 44122. Contact: (216) 442-1222. Inquiries regarding this presentation may be directed to Steven H. Rosen, Co-Chief Executive Officer, at 25101 Chagrin Boulevard, Suite 300, Cleveland, Ohio 44122 or by calling (216) 293-0200.

INVESTMENT IN ANY SECURITIES DESCRIBED HEREIN HAS NOT BEEN APPROVED OR DISAPPROVED BY THE SEC OR ANY OTHER REGULATORY AUTHORITY NOR HAS ANY AUTHORITY PASSED UPON OR ENDORSED THE MERITS OF THE OFFERING OR THE ACCURACY OR ADEQUACY OF THE INFORMATION CONTAINED HEREIN. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.



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# MISSION







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**MISSION**

AFFORDABILITY  
& ACCESSIBILITY





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**MISSION**

CONNECT  
PEOPLE





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PEOPLE

**MISSION**

KEEP AVIATION  
SAFE





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**MISSION**

COMMITTED TO  
CARBON  
NEUTRALITY





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**HISTORY**

2017  
ORIGIN





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# HISTORY

2017  
ORIGIN

2020  
INDEPENDENT







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# HISTORY

2017  
ORIGIN

2020  
INDEPENDENT

2021  
TRANSACTION  
ANNOUNCED





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# HISTORY

2017  
ORIGIN

2020  
INDEPENDENT

2021  
TRANSACTION  
ANNOUNCED

2022  
EVEX@  
NYSE







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# INVESTMENT HIGHLIGHTS

Attractive Business Fundamentals





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# INVESTMENT HIGHLIGHTS



MASSIVE GLOBAL MARKET

Attractive Business Fundamentals



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# INVESTMENT HIGHLIGHTS

Attractive Business Fundamentals



MASSIVE GLOBAL MARKET



SCALABLE & SUSTAINABLE SOLUTION



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# INVESTMENT HIGHLIGHTS

Attractive Business Fundamentals



MASSIVE GLOBAL MARKET



SCALABLE & SUSTAINABLE SOLUTION



EXPERIENCED TEAM



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# INVESTMENT HIGHLIGHTS

Significant Execution Advantages



EMBRAER'S STRATEGIC SUPPORT



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# INVESTMENT HIGHLIGHTS

Significant Execution Advantages



EMBRAER'S STRATEGIC SUPPORT



POWERFUL PARTNER NETWORK





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# INVESTMENT HIGHLIGHTS

Significant Execution Advantages



EMBRAER'S STRATEGIC SUPPORT



POWERFUL PARTNER NETWORK



SIGNIFICANT REVENUE VISIBILITY

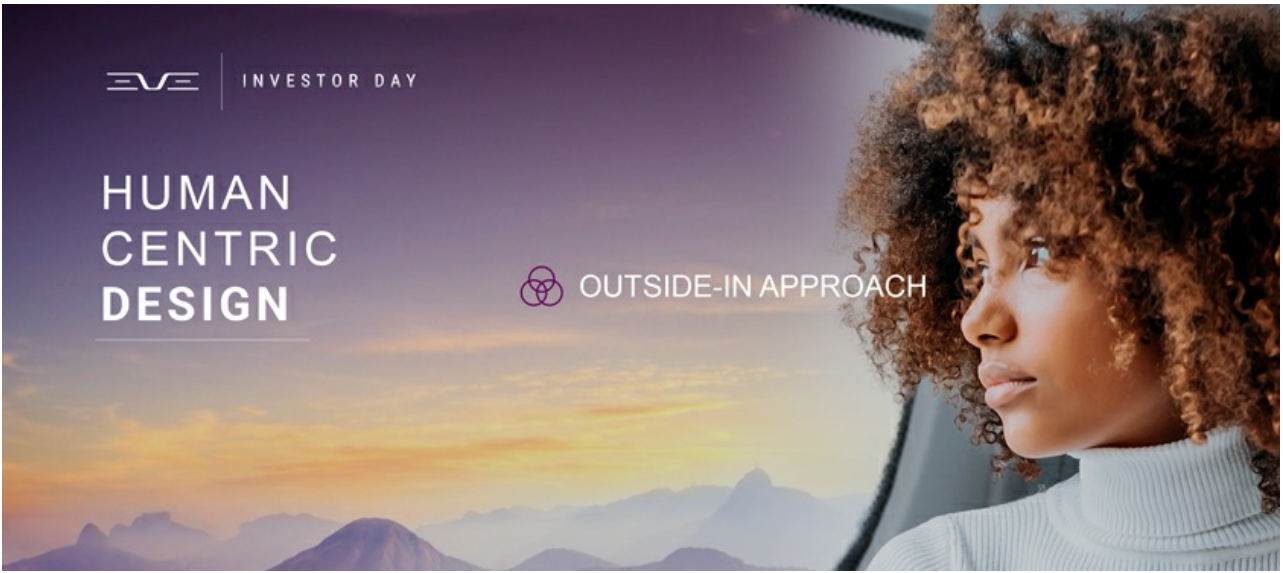


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# HUMAN CENTRIC DESIGN



OUTSIDE-IN APPROACH







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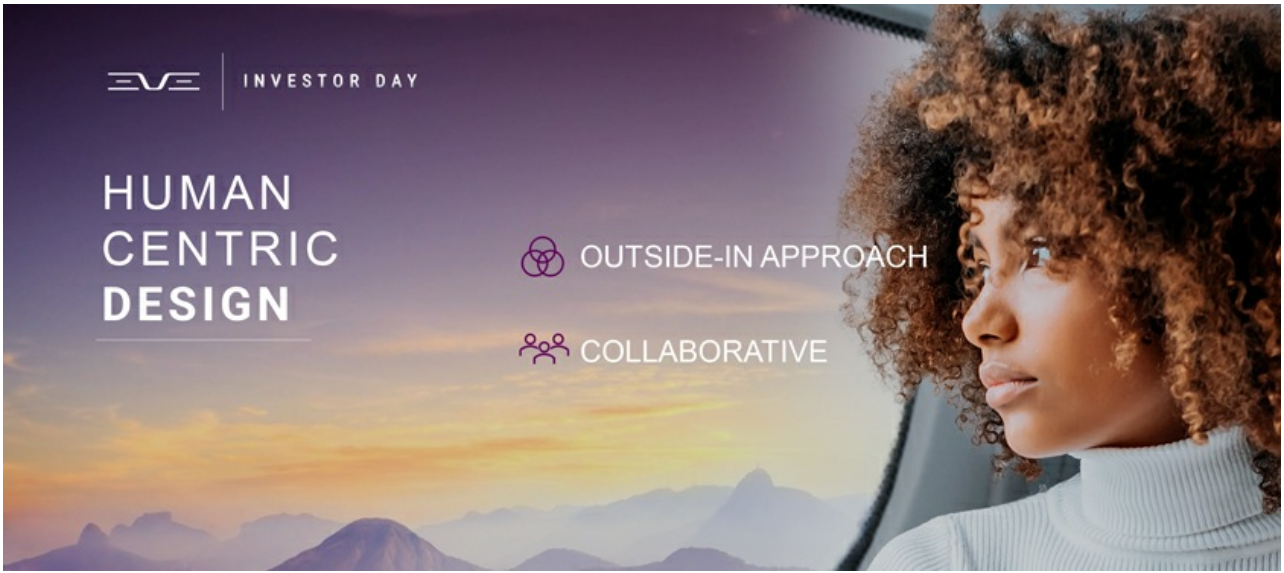
# HUMAN CENTRIC DESIGN



OUTSIDE-IN APPROACH



COLLABORATIVE





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# HUMAN CENTRIC DESIGN



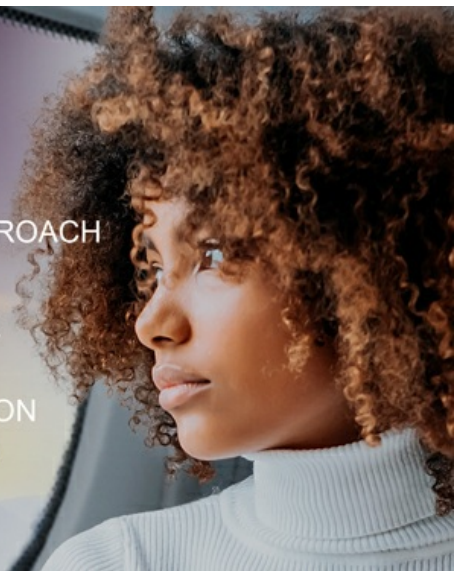
OUTSIDE-IN APPROACH



COLLABORATIVE



EXPERIMENTATION  
AND VALIDATION





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# TRANSACTION FUNDAMENTALS

UNIQUE DEAL

EVE = RELEVANT PLAYER

← EMBRAER

ZANITE

3RD LARGEST +  
GLOBAL OEM

SPAC  
SPONSOR



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# TRANSACTION OVERVIEW

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EXPECTED  
PROCEEDS  
**\$500 MILLION**

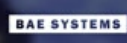


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# TRANSACTION OVERVIEW

Pipe Participants





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**TRANSACTION  
OVERVIEW**

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**USE OF PROCEEDS**





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MARKET  
SIZE

HOW BIG?





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MARKET  
SIZE

\$31 BILLION

IN 2030 WORLDWIDE





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MARKET  
SIZE

**\$58 BILLION**

IN 2035 \*KPMG



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MARKET  
SIZE

\$119 BILLION

IN 2040 \*KPMG





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MARKET  
SIZE

**\$0.76 TRILLION**

GLOBAL TAM IN 2040 \*KPMG



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# DRIVING FORCES





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DRIVING  
FORCES

URBANIZATION AND  
TRAFFIC CONGESTION





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DRIVING  
FORCES

REDUCE GLOBAL  
CARBON EMISSIONS







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**DRIVING  
FORCES**

**RAPID ADVANCES  
IN TECHNOLOGIES**





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# CERTIFICATION

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ANAC AS PRIMARY  
REGULATOR



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CERTIFICATION

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PROCESS  
KICK-  
STARTED





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CERTIFICATION

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FASTER PATH TO  
CERTIFICATE AT ANAC



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# CERTIFICATION

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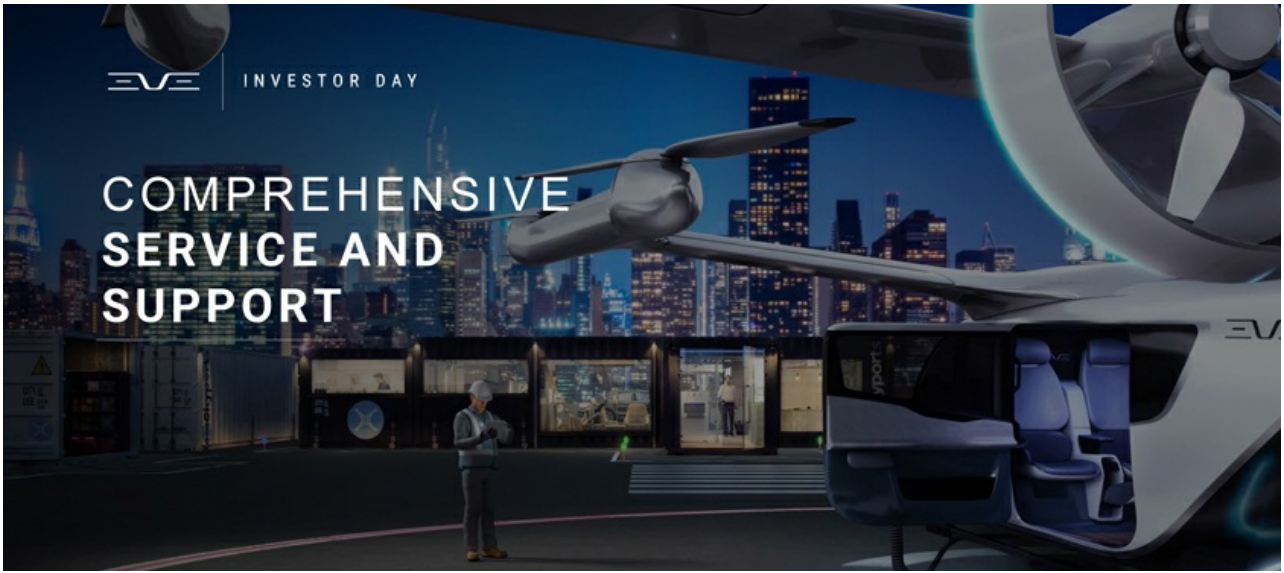
> 30 PROJECTS CERTIFIED  
IN THE LAST 30 YEARS





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# COMPREHENSIVE SERVICE AND SUPPORT





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# COMPREHENSIVE SERVICE AND SUPPORT

VITAL ASPECT TO FLEET OPERATION

AIRCRAFT KEY SELLING POINT

ATTRACTIVE SOURCE OF REVENUE

EMBRAER GLOBAL S&S FOOTPRINT



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# BENEFITS OF OUR APPROACH

CAPITAL EFFICIENCY  
SCALABILITY  
LOWER RISK  
LOWER FRICTION





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# URBAN AIR TRAFFIC MANAGEMENT

SYSTEM  
SERVICES  
TECHNOLOGIES  
SUPPORT THE  
INTEGRATED OPERATION





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**ECONOMIC  
OPERATION**

**SIGNIFICANT COST  
ADVANTAGE**

**DIFFERENTIATED  
BUSINESS MODEL**





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LEVERAGING  
EMBRAER'S WORLD  
CLASS CAPABILITIES



WORLD CLASS  
INFRASTRUCTURE





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LEVERAGING  
EMBRAER'S WORLD  
CLASS CAPABILITIES



ACCESS TO  
**5,000** EMPLOYEES



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LEVERAGING  
EMBRAER'S WORLD  
CLASS CAPABILITIES



LABOR COST  
ADVANTAGE



INVESTOR DAY

LEVERAGING  
EMBRAER'S WORLD  
CLASS CAPABILITIES

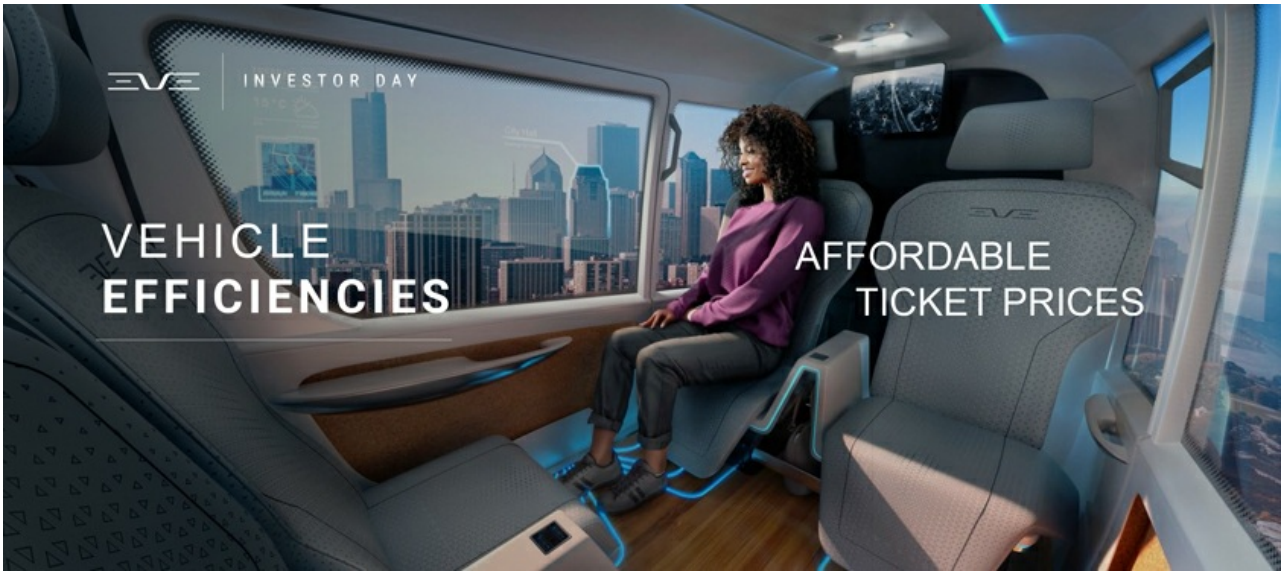




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VEHICLE  
EFFICIENCIES

AFFORDABLE  
TICKET PRICES

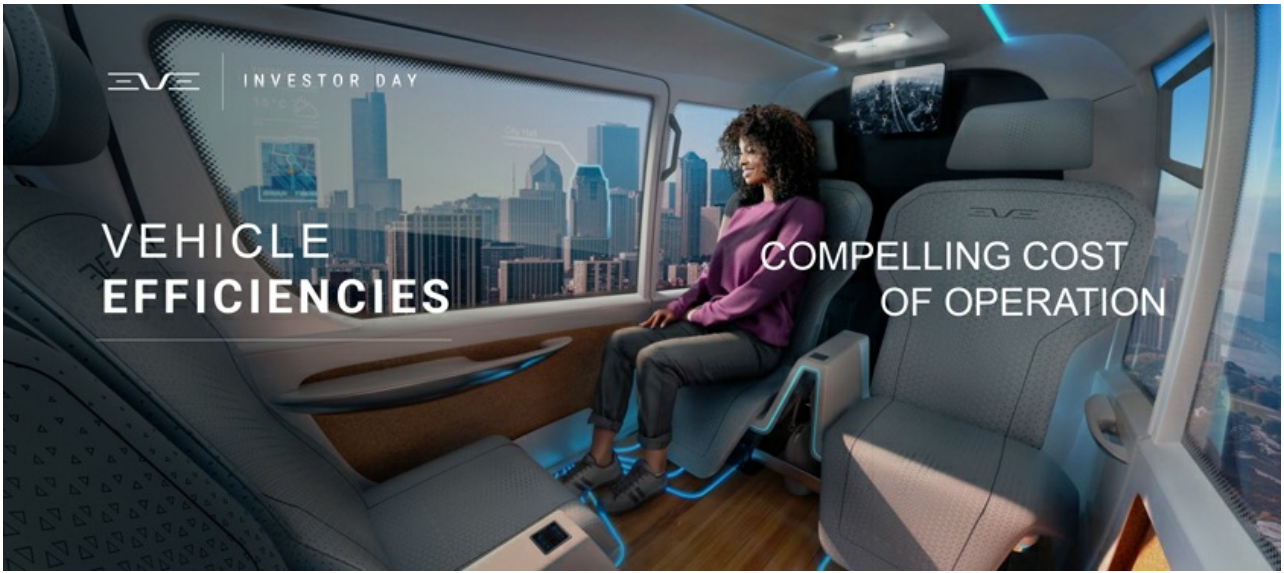




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VEHICLE  
EFFICIENCIES

COMPELLING COST  
OF OPERATION

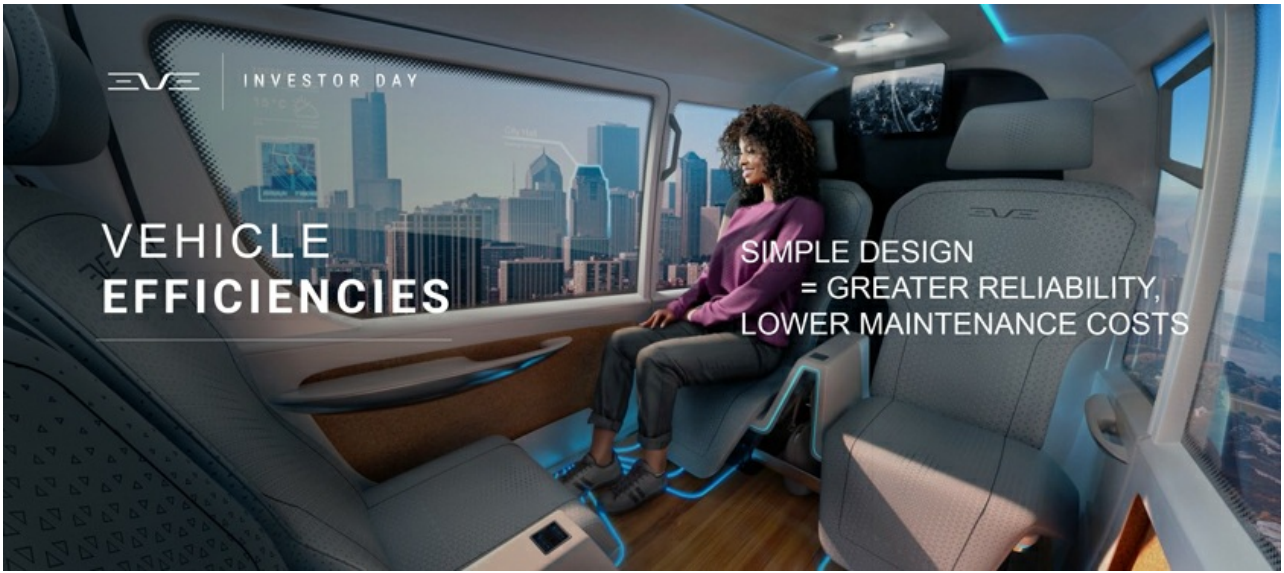




INVESTOR DAY

# VEHICLE EFFICIENCIES

SIMPLE DESIGN  
= GREATER RELIABILITY,  
LOWER MAINTENANCE COSTS



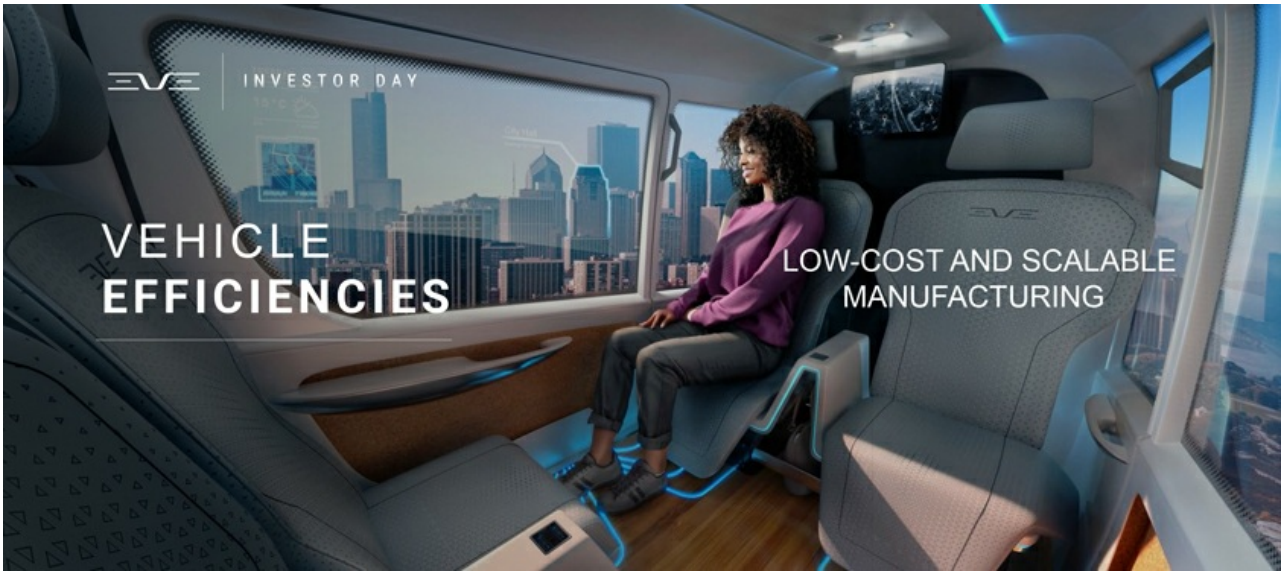




INVESTOR DAY

VEHICLE  
EFFICIENCIES

LOW-COST AND SCALABLE  
MANUFACTURING



# GLOBAL MARKET



# GLOBAL NETWORK

- Warehouses
- Owned Service Centers
- Authorized Service Centers





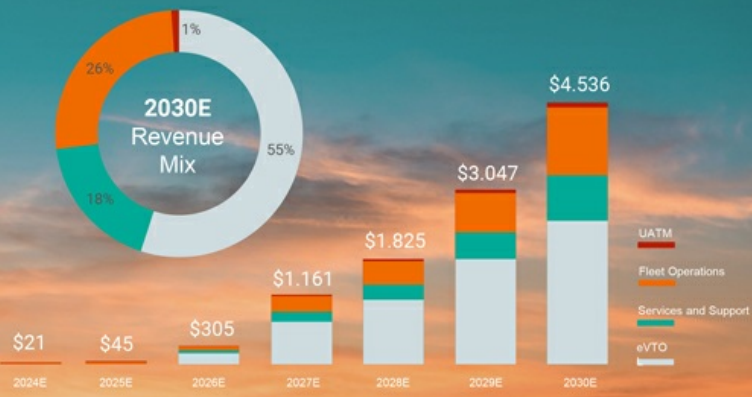
# REVENUE MAJOR STREAMS

- ✓ EVTOL SALES
- ✓ SERVICES & SUPPORT
- ✓ URBAN AIR TRAFFIC  
MANAGEMENT (UATM)
- ✓ OPERATIONS WITH PARTNERS



# REVENUE GROWTH PLAN

\$ in millions





INVESTOR DAY

REVENUE  
GROWTH  
PLAN

EVTOL SALES





INVESTOR DAY

REVENUE  
GROWTH  
PLAN

SERVICES & SUPPORT



INVESTOR DAY

REVENUE  
GROWTH  
PLAN

URBAN AIR TRAFFIC  
MANAGEMENT (UATM)



INVESTOR DAY

REVENUE  
GROWTH  
PLAN

OPERATIONS  
WITH PARTNERS

# PARTNER NETWORK

## OPERATING & RIDESHARING

SKYWEST  
Republic Airways  
Kenya Airways  
JAPAN AIRLINES  
ZER  
GLOBALX  
Spirit Airlines  
Bristow  
HALO  
NAUTILUS  
AVANTTO  
Helispirit  
HELISUL  
OHI  
ASCENT  
BLADE  
HELIPASS  
flapper

## INFRASTRUCTURE

edp  
LON  
Skyports  
Heathrow  
PENNSYLVANIA STAR  
UNIVERSAL  
Signature  
RIOGALDO  
JETEX  
PPL  
Gacciona  
SPACE FLORIDA

## TECHNOLOGY

PACO  
THALES  
BAE SYSTEMS

## FINANCING

bradesco  
BNDES  
LESSORS  
AZORRA  
FALCO

EVE

INVESTOR DAY

CONCEPT OF OPERATIONS  
FORIO DE  
JANEIRO





INVESTOR DAY



CONCEPT OF OPERATION,  
ECOSYSTEM & USER  
LONDON, MELBOURNE (AUS) & MIAMI







INVESTOR DAY

# WHY WE ARE DIFFERENT

COLLABORATIVE

OPEN

HOLISTIC

LEVERAGED

EXPERIENCED



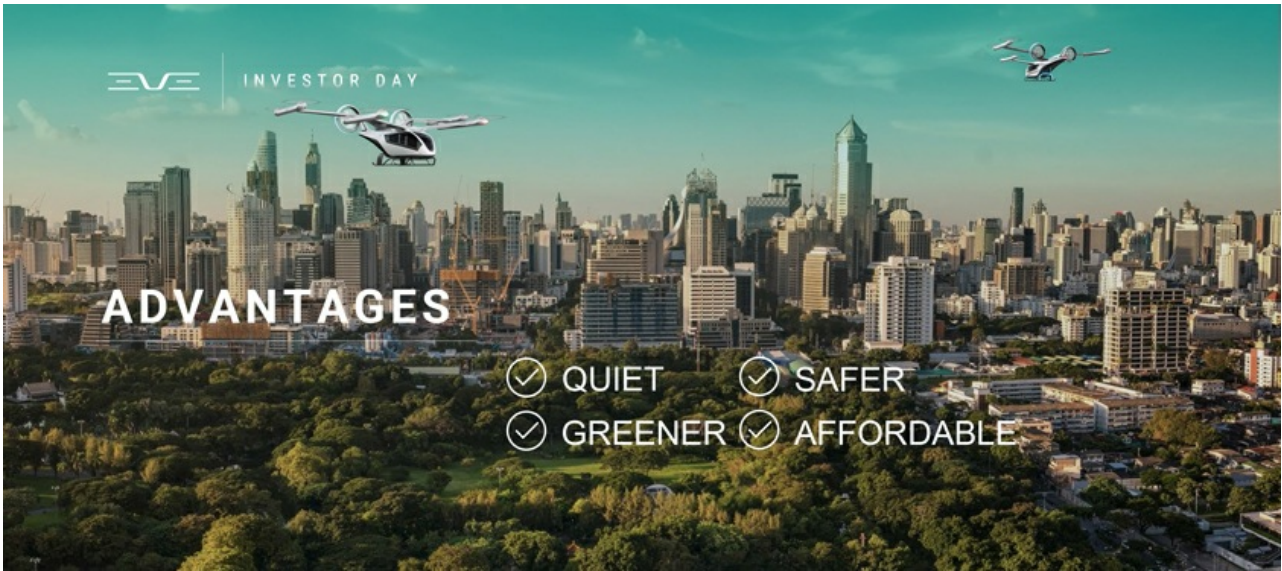


INVESTOR DAY



# ADVANTAGES

- ✓ QUIET
- ✓ SAFER
- ✓ GREENER
- ✓ AFFORDABLE





INVESTOR DAY



VALUE TO THE COMPANY,  
PASSENGERS, AND  
COMMUNITIES

